



To: Executive Councillor for Strategy & Climate Change:
Councillor Sian Reid

Report by: Andrew Limb, Head of Corporate Strategy

Relevant scrutiny committee: Strategy & Resources 16/1/2012

Wards affected: All Wards

DRAFT STRATEGY & CLIMATE CHANGE PORTFOLIO PLAN 2012-13 Key Decision

1. Executive summary

This report covers the draft Strategy & Climate Change Portfolio Plan 2012-13 which sets out the strategic objectives for the portfolio for the year ahead, describes the context in which the portfolio is being delivered and details the activities required to deliver the outcomes and the vision. Performance measures and risks are also shown for each strategic objective.

2. Recommendations

The Executive Councillor is recommended:

- (a) To approve the draft Strategy & Climate Change Portfolio Plan 2012-13.
- (b) To recommend the revised vision statements to Council for adoption.

3. Background

This is the second year in which Portfolio Plans have been produced by Cambridge City Council. The Plan has been developed by officers and the Executive Councillor, in parallel with the budget planning process.

The services which will deliver the strategic objectives set out in the plan will each develop more detailed operational plans. These will function as management tools to ensure the tasks that deliver the strategic objectives are planned and managed effectively.

The ruling group has amended the vision statements that were adopted alongside the annual statement at Full Council in May. The revised first and fifth statements emphasise the Council's commitment to protecting the disadvantaged and recognise the wide base of Cambridge's economic growth.

So, "A city which is diverse and tolerant, values activities which bring people together and where everyone feels they have a stake in the community" becomes "**A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing**"; and "a city with a thriving knowledge-based economy that benefits the whole community and builds on its reputation as a global hub of ideas and learning" becomes "**A city with a thriving local economy that benefits the whole community and builds on its global pre-eminence in learning and discovery**".

The full revised set of statements now read:

"Our vision

The Council has a clear vision for the future of our city, a vision which we share with Cambridge citizens and with partner organisations.

Cambridge – where people matter

A city which celebrates its diversity, unites in its priority for the disadvantaged and strives for shared community wellbeing

A city whose citizens feel they can influence public decision making and are equally keen to pursue individual and community initiatives

A city where people behave with consideration for others and where harm and nuisance are confronted wherever possible without constraining the lives of all

Cambridge – a good place to live, learn and work

A city which recognises and meets needs for housing of all kinds – close to jobs and neighbourhood facilities

A city which draws inspiration from its iconic historic centre and achieves a sense of place in all of its parts with generous urban open spaces and well- designed buildings

A city with a thriving local economy that benefits the whole community and builds on its global pre-eminence in learning and discovery

A city where getting around is primarily by public transport, bike and on foot

Cambridge – caring for the planet

A city in the forefront of low carbon living and minimising its impact on the environment from waste and pollution “

It is recommended that the Executive Councillor recommend this revised vision to Full Council in February for adoption.

4. Implications

(a) Financial Implications

The financial implications of this plan are set out in the budget for the portfolio.

(b) Staffing Implications

Staff will be allocated personal objectives to ensure the tasks and activities to deliver the objectives are managed. Staff will be supported in the learning and development activities they need to deliver their contribution to the plan.

(c) Equal Opportunities Implications

The activities set out in this plan aim to support the Council's equality and diversity objectives. Equality impact assessments will be carried out on decisions and projects related to this plan as appropriate.

(d) Environmental Implications

The Plan contains objectives and activities likely to have a high / medium positive environmental impact.

(e) Consultation

This is a strategic document covering a number of different objectives. There has therefore been no consultation on this plan *per se*, although there has been or will be consultation on those elements of it that have a significant impact on residents at the appropriate time, in accordance with the Council's code of practice on consultation and community engagement and our statutory obligations on consulting around planning matters.

6. Appendices

Appendix A Draft Portfolio Plan for Strategy & Climate Change 2012-13

7. Inspection of papers

If you have a query on the report please contact:

Author's Name:	Andrew Limb
Author's Phone Number:	01223 457004
Author's Email:	Andrew.Limb@cambridge.gov.uk